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Approved For Release 2004/01/12 : CIA-RDP61S00750A000100120311-1

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MEMORANDUM FOR: Deputy Director of Central Intelligence
THROUGH: Deputy Director (Intelligence)
SUBJECT: Memorandum from JIC to
Deputy Secretary/Defense on
"Existing Deficiencies in Present
Collection of Intelligence Information"

Problem:

1. To recommend a course of action with respect to subject memorandum, which was handed to the DCI by General Erskine for the former's comment and which the DDCI routed to DD/I and DD/P for analysis and preparation of comments. (At the request of Acting DD/I, OIC has prepared this staff study, which is based on comments from FI, ONE, OO, ORR, OSI, OCD and OCI, and concurred in by those offices.)

Discussion:

2. There are certain clarifications (see Tab A) which could be made with respect to the JIC memorandum, though it is doubted that they would serve a useful purpose if made to either General Erskine or Mr. Kyes. It is suggested that they be taken up by AD/IC informally with appropriate military personnel. The purpose would be to ascertain whether, indeed, there is any important misunderstanding on the part of either JIC or CIA, and if so, to develop any necessary action to correct same.

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Recommendations:

I. That the DCI comment to General Erskine informally in respect to this document along the following lines:

a) In general, the description of the various means whereby the U.S. government collects intelligence information is accurate. Certain points which need clarification should be taken up directly with the JIC on an informal basis by CIA.

b) The critical deficiencies indicated in the subject paper have long been known and deplored by this Agency and the community. The bulk of these critical needs will be met, if at all, by clandestine collection, and within CIA capabilities we are making every effort possible to meet these needs.

c) General Erskine should be assured that the military intelligence services are working cooperatively with CIA and the IAC in respect of problems in this area and this paper points to none which at this time requires the attention of higher authorities in the Pentagon.

d) New devices under control of operational elements in the Department of Defense we believe have a potential for collection on some of the critical deficiencies listed.

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The appointment by the DCI of an officer to collaborate with these operational elements would be most helpful in ascertaining possibilities for intelligence exploitation. (If General Erskine thought well of this suggestion, the DCI might offer to address such a proposal to Deputy Secretary/Defense or General Erskine might initiate an invitation).

2. That the AD/IC be directed to inform the Chairman, JIC of the action taken above and to consult with him and JIC members as to possible JIC-CIA misunderstandings reflected in the JIC memorandum.

JAMES C. REBER
Assistant Director
Intelligence Coordination

APPROVED:

ROBERT AMORY, JR.
Deputy Director (Intelligence)

APPROVED:

CHARLES P. CABELL
Deputy Director of Central Intelligence

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TAB A

**Specific Comments on the JIC Paper Entitled,
"Existing Deficiencies in Present Collection
of Intelligence Information"**

Procedure for Levying Requirements:

1. It might be helpful to clarify paragraph 2 on page 4 which does not depict quite accurately the procedure which is followed by CIA on receipt of a requirement from one of the Services. It omits mention of the fact that all such requests flow into the Agency through the Office of Collection and Dissemination, which serves as the initial point of screening to determine not only whether information on the subject is already available within CIA, but in addition to determine whether the request is appropriate for action by any of CIA's collection facilities. Each request is subject to critical review to determine capability to collect when received by the collector in question. It is doubted that the military intelligence agencies are trying to collect information not appropriate for assignment to their military attaches. However, it is no doubt recognized by them that they should always assess whether the information' could be obtained easier and quicker through one of the other collecting mechanisms of the community.

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